

# Dorcas

## Mozambique

Moving beyond  
humanitarian assistance



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**Stichting Dorcas Aid International**  
PO Box 1500, 1300 BM Almere, the Netherlands  
Telephone: +31 (0)88 050 2800  
E-mail: [info@dorcas.nl](mailto:info@dorcas.nl)  
Website: [dorcas.org](http://dorcas.org)  
IBAN: NL04 RABO 0106 2500 00

**in** [linkedin.com/company/dorcas-nederland](https://www.linkedin.com/company/dorcas-nederland)  
**f** [facebook.com/dorcasmozambique](https://www.facebook.com/dorcasmozambique)  
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# We are Dorcas

Dorcas is a faith-based organisation that provides humanitarian assistance and facilitates development cooperation. We invest in sustainable change in the lives of people who are marginalised. In the event of poverty, exclusion or a crisis, we create opportunities for them to flourish.

#### What we believe

We believe in the value and God-given potential of every single person. We are called to demonstrate God's love for those in need. This is how we follow Jesus Christ.

#### What we see

We see a world where poverty, exclusion and crisis marginalise people. We also see the potential of these people and their communities to flourish despite their difficult circumstances.

#### How we work

**Accountable:** We do what we say, work transparently and use resources wisely.

**Compassionate:** We see those in need and stand next to them.

**Determined:** We have an entrepreneurial spirit and do not give up.

**Locally led:** We work through local leadership, staff and partners.

#### What we do

We empower people who are marginalised to develop their talents. And we enable disadvantaged communities to flourish. We equip individuals and communities to promote and ensure participation of all.

We create hope and long-term perspectives in volatile and complex situations. We meet people's basic needs in times of crisis and increase their ability to

overcome poverty and exclusion. We persist despite frequent setbacks and invest in durable relationships to realise sustainable change.

We are part of a global movement of individuals and organisations working for a just and fair world. We recognise and appreciate everybody who supports our work. And we actively partner with others to create synergy and amplify our impact.

# Theory of Change

Dorcas views poverty as a condition in which people cannot realise their intellectual, material, physical, social and spiritual needs and capacities. This kind of poverty is often related to exclusion mechanisms and barriers within society. We want to contribute to the protection, inclusion and resilience of people living in poverty, experiencing exclusion or caught in a crisis. Our Theory of Change recognises that transformation is needed at the individual, community and societal levels. We seek to realise a six-fold impact that results in flourishing people and communities.

Dorcas works towards change on three levels:

### 1. Individual

We create opportunities for people and, if necessary, we also provide for their basic needs.

### 2. Community

We invest in resilient, self-organising communities; we strengthen the position of certain groups, such as older people, people with disabilities and minority groups, and we encourage community members to support each other and stand up for themselves.

### 3. Society

We cooperate with local authorities and partners and motivate them to take their responsibilities. We tackle taboos by ensuring that everyone has a voice and that everyone is included.

The Dorcas Theory of Change is translated into programme concepts that create impact,

demonstrate our added value and inform the programmatic priorities set by each Country Office.

The three programme concepts are:

### Humanitarian Assistance and Recovery

Humanitarian Assistance and Recovery focuses on saving people’s lives and preserving their dignity during disasters or crises. People’s immediate needs are met, communities are enabled to become resilient to shocks and governments are actively involved in contributing to safer and more peaceful communities.

### Social Empowerment and Protection

Social Empowerment and Protection seeks to ensure that the poorest and most marginalised have access to basic services, like health and education, and are empowered in their social development. This is realised by organising and mobilising communities to solve their own problems and work on opportunities through asset-based community development processes.

### Inclusive Entrepreneurship

Inclusive Entrepreneurship enables disadvantaged people and groups to acquire the attitudes, competences and skills they need to earn an income and build their dreams. This is realised by creating social and economic value through entrepreneurial livelihoods and applying it to self-employment, small businesses, member-based entities or social enterprises.



# Dorcas in Mozambique



Dorcas Mozambique implements programmes along the humanitarian-development nexus in Manica, Sofala and Cabo Delgado provinces. It empowers civil society to lead their development process and supports vulnerable people with the assistance of private sponsorship funds and grants from various donors such as UNICEF, EO Metterdaad, Stichting Channah, BN and ZOA.

Dorcas Mozambique is committed to serving the most vulnerable groups living in economically depressed and crisis-affected communities. Our programmes have three embedded pillars: Humanitarian Assistance and Recovery, Water, Sanitation and Hygiene (WASH) and Food Security and Livelihoods (FSL). Development programmes are consciously and intentionally integrated in the same geographical area and reach the same target groups to increase impact. Humanitarian Assistance and Recovery focusses on community resilience by strengthening Community-Based Disaster Risk Management and providing capacity building to help

manage and mitigate risks. In WASH, an integrated water, sanitation and hygiene (with an emphasis on changes in behaviour) approach is used to improve access to clean and safe water and sanitation, and innovations are promoted by introducing micro-entrepreneurship initiatives. In FSL, we apply an Integrated Farm Planning approach called PIP (Plan Intégré du Paysan), as an effective bottom-up development approach. Inclusion, climate resilience and conflict sensitivity are integrated and mainstreamed in projects. In all projects, we work in partnerships to catalyse change and seek to scale up successes.

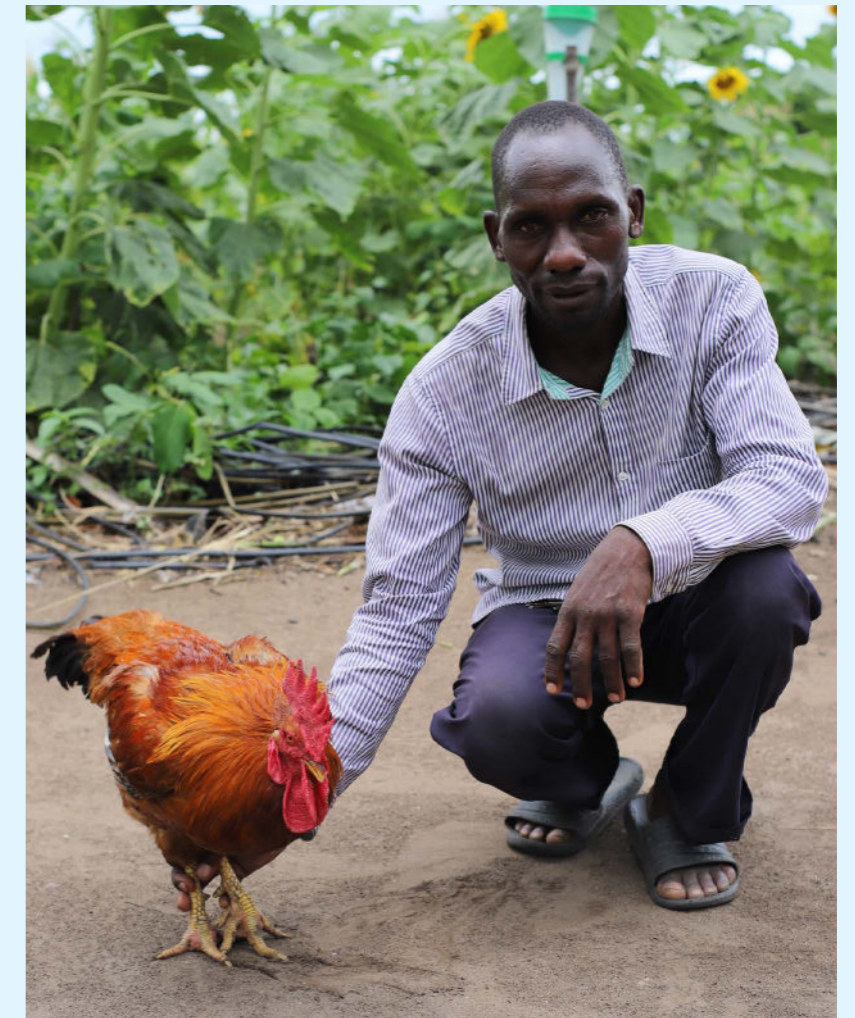


### Improving the water supply

This project aims to improve the service level through existing boreholes by using solar-based water towers and simple pre-paid technology. Innovative management models are used to provide sustainable water services via micromodular systems and prepayment technology. The approach is called 'Watertime' and it creates an enabling environment for users, businesses and the local government. That is essential to realise a viable business case in terms of awareness raising for tariffs, business training and asset management. So far, 1,710 people have benefited from the project and 30 families now have a water meter connection in their homes. Access to safe water has increased, and tower operators earn more income: an average of 8 USD per kiosk per day.

### Sasso chicken

Sasso chicken is a revolutionary and robust breed. It is especially bred to grow and produce well under rural conditions and to flourish outside in African climates. It is a dual-purpose breed: this line's females (layers) are primarily kept to produce eggs. However, both the female and the male (broilers) can be used as a broiler chicken for meat. The concept around the Sasso chicken is new and the bird is being introduced in an early recovery context to enable farming households to improve their income and food security. With this concept, keeping chickens becomes a business, instead of farming for subsistence. That requires the participants to develop an entrepreneurial mindset and learn how to run a business, have a readiness to invest and the ability to oversee the risks. Through this project, we want to build evidence on how this concept can be more widely applied in early recovery situations where people are trying to rebuild their lives after a shock. Both the mother units (more than 1,000 USD profit/ 1,000 chicks) and the smallholder farmers have already increased their income as a result of this project.



### Food security, agri and WASH entrepreneurship

Food security, agri and WASH entrepreneurship was a 2-year project aimed at enhancing food security and improving smallholder farmers' agricultural yield and income through PIP. PIP is an integration of various agricultural activities/farm planning at the individual, community, and village levels for enhanced sustainable change towards food production and good land stewardship. The project used an integrated approach to secure increased economic resilience, improved food security in communities, and sustainable

access to safe water as a basic service. The farmers had access to funds through the Village Savings and Loan Associations created. Furthermore, PIP farmers were directly supported to improve food security, climate resilience and household income, and some were also trained to be professional borehole drillers. The project also led to the establishment of a community-based organisation for the trained drillers called ARDES. This organisation now obtains an income by supplying affordable WASH systems and services to the community.



Ana is a farmer in her late forties and joined the PIP project as one of the 50 first-generation farmers. She lives in a village called Josina Machel in Lamego, is married and has four children. Her husband is an ex-soldier. Ana's homestead had two huts with no doors; they used to close the house with a sack.

All her life, she had been a farmer who produced and sold products at markets. However, her life seemed to be a routine and nothing was changing.

family also started buying cement to build a better, stronger house, as this was part of their plan.

When Ana joined the project, she was highly motivated to learn. She made her PIP plan together with her husband and children. They drew their vision and action plan.

The PIP project introduced the savings group component and Ana and her family saw a chance to access funds. They borrowed money and planted tomatoes, green peppers and cucumbers. They had a good harvest and took their produce to Beira market. Ana used the profits to buy a door for her house and finish paying her son's school fees. The

**'PIP helped me to break out of poverty'**

Ana recently purchased a motorbike, which she uses to transport produce to the market. She has become empowered and is now a PIP facilitator, teaching the PIP approach to nearby communities in Tica. Ana is grateful to the project and says: 'PIP helped me to break out of poverty. I used to live with a lot of loans but now I have none and my business is growing.'

# Sustainable Development Goals: Leave no one behind

Our programmes in Mozambique are directly linked to the United Nations Sustainable Development Goals, most notably:



# Dorcas in Eastern Africa

Dorcas is active in Ethiopia, Kenya, Mozambique, South Sudan and Tanzania. These countries in Eastern Africa share borders but also cross-border root causes of poverty: conflicts, fragile ecosystems, the impact of climate change, disasters, food insecurity, youth unemployment and migration.



### Our work

In Eastern Africa, Dorcas operates on the Triple Nexus of humanitarian aid, development and peace and reconciliation. We foster resilience through climate entrepreneurship, youth employment, WASH, entrepreneurship, agricultural value chain development, peacebuilding and community empowerment. We provide life-saving assistance to people afflicted by conflict and droughts. At the same time, we work towards strengthening social protection for vulnerable groups throughout the region.

# Partners in Mozambique

## Our Programme Partners:

- Our Programme Partners:
- ARDES
- ADEL-Cabo Delgado
- ADPP
- Data4Moz
- Kulima
- Kickstart International
- EquipMoz

## Our Strategic Partners and Donors:

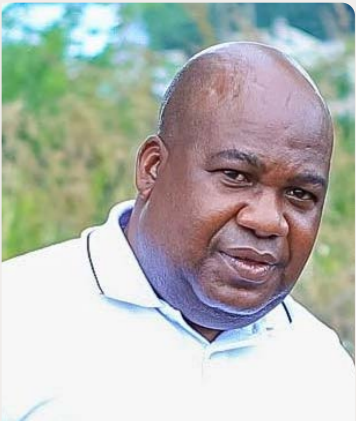
- UNICEF
- ZOA
- PRACTICA
- CADASTA
- EOM

## Partner with us!

I am Florencio Marerua, Country Director of Dorcas Mozambique. I enjoy working with both (inter)national and local partners. Are you interested in a possible collaboration or wondering what contribution your organisation could make? Then please get in touch with me. I look forward to exploring the opportunities for a partnership with you.

Do you have any other questions about Dorcas' work in Mozambique or would you like more information about a specific topic? Then please visit [www.dorcas.org/mozambique](http://www.dorcas.org/mozambique) or contact us.

Partner with us! Together we can realise lasting changes in the lives of people in need.



## Contact Dorcas Mozambique

### Address

Rua Aurelio Benete Manave  
Number 75, R/C Esquerdo Bairro da Polana  
Cimento  
Maputo  
Mozambique

### Phone number

+258 251 23 914

### Email

[office@mozambique.dorcas.org](mailto:office@mozambique.dorcas.org)

### Website

[www.dorcas.org/mozambique](http://www.dorcas.org/mozambique)

We fight poverty, exclusion  
and crisis. We empower  
marginalised people and  
communities to flourish.  
This is how we follow  
Jesus Christ.